Prevented Cost of

\$884,471

over Ten Years

CLEAVER-BROOKS INTEGRATED ENERGY SOLUTIONS

Over a decade ago we made a commitment to develop a group of energy saving products that could easily be retrofitted on existing boilers. We had a vision of making steam boilers — the foundation of the Industrial Revolution — a driving factor in the green revolution. Along the way, we helped create the most efficient boiler in the world (The Super Boiler), as well as paired these energy saving products with our new boilers.

Because we are the only fully integrated boiler solution provider in the industry — meaning we manufacture our own boilers, burners, combustion controls, and boiler room accessories — we are in a unique position to offer solutions that address boiler energy usage holistically as well as serve as a single point of contact. All of our energy saving products have been designed and tested together in our Research & Design facility, so you can be assured the products will integrate seamlessly with one another.

For more information visit www.cleaver-brooks.com.

BOOST PLAN

Let us show you how to save **\$88,447** in energy cost every year. This plan outlines the best energy solution for your boiler retrofit.

Ultimately deciding to implement this plan is a business decision and must make smart financial sense. To that end, we have prepared a comprehensive life cycle financial analysis.

We also understand that improving energy consumption is important to you because reducing your green gas emissions and carbon footprint is essential to be competitive in today's marketplace. If your company is not demanding this improvement, your customer probably is. Implementing this plan will make a huge environmental impact.

The assumptions about your boiler room presented in the plan may need to be further refined, but think of this plan as a living document. As we verify assumptions and develop the details of the plan, the new assumptions and details can be integrated and the plan further improved.

In the end, this document will serve as a guide to making an informed decision about your boiler room energy management.

CLEAVER-BROOKS

Cleaver-Brooks is world-renowned as a provider of boiler room products and systems that outperform and outlast the competition with the highest efficiency and lowest emissions. With an extensive line of Boilers, Burners, Controls and Accessories, we offer solutions for every industry--new or retrofit. We are your single source for full life cycle support including installation, aftermarket sales and service.

To further discuss this BOOST plan, or any other boiler needs, please contact:

Paul Welch Goggins

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pgoggins@cleaver-brooks.com



ENERGY

COST PREVENTION

GREENHOUSE GASSES

16.7%

\$88,447

750

Reduction in Overall Energy Expense Savings Each Year

Metric Tons Reduction of CO2 per year and 17% Reduction in NOx



BOOSTPREPARED FOR: SAMPLE BOOST

OVERVIEW

This BOOST plan proposes the implementation of Cleaver-Brooks Energy Saving Solutions to your existing boiler room which will reduce overall energy consumption and lower greenhouse gas emissions.

\$88,447 each year and reduce your boiler room's carbon footprint by **16.7%** The total cost to implement the plan is **\$143,780.00**.

	PRO	POSED ENERG	Y SAVING SOL	UTIONS		
BOILER ROOM BREAKDOWN	Condensing Economizer	Stack Economizer	Advanced Linkageless Controls	High Turndown Burner	Blow Down Heat Recovery	Replace Boiler
1981 CB 600 BHP	Х		Х	Х		

1	MPLEMENTATION COST, SAVIN	IGS AND PAYBACK	
BOILER ROOM BREAKDOWN	IMPLEMENTATION COST	ANNUAL SAVINGS	PAYBACK
1981 CB 600 BHP	\$143,780.00	\$88,447	28.0 Months
Total	\$143,780.00	\$88,447	28.0 Months

PROJECT LEVEL FINANCIAL RETURNS AND ASSUMPTIONS

While simple payback as presented above is a good indication of a project's merits, more detailed financial analysis is warranted. Detailed cash flow analysis is presented herein for the entire project and for each individual boiler. A snapshot of the key project level returns and assumptions is presented to the right:

PROJECT LEVEL FINANCIAL RETURNS AND ASSUMPTIONS											
IMPLEMENTATION COST	ANNUAL SAVINGS	PAYBACK	IRR	NET PRESENT VALUE (NPV)	DISCOUNT RATE	TAX RATE					
\$143,780.00	\$88,447	28.0 Months	40.7%	\$216,838	10.0%	40.0%					



BOILER ROOM ASSUMPTIONS

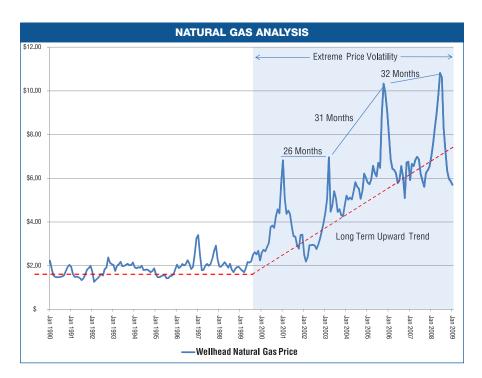
TOTAL BOILERS IN BOILER ROOM

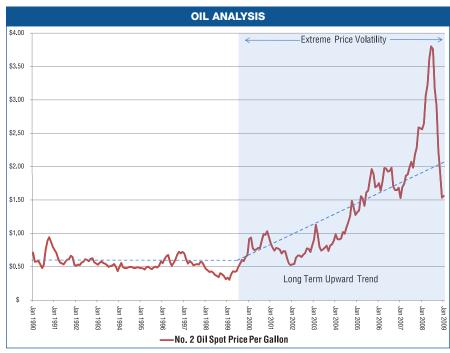
BOILER 1 1981 CB 600 BHP

			BOILER ROO	M ASSUMPTION	IS	
BOILER .	ASSUMPTIONS	BOILER 1				
Operating P	ressure	110 PSI				
Primary Fue Price Per Th		Natural Gas \$0.62				
Backup Fue Price Per Ga		#2 Oil \$0.7				
Current NOx	Level	100 ppm / 100 ppm				
WATER A	ASSUMPTIONS					
Feedwater T	emperature	220 F				
Makeup Wa	ter Temperature	60 F				
Makeup Per	centage	65%				
CURREN	T ENERGY SAVIN	G PRODUCTS				
Condensing	Economizer	None				
Standard Ec	onomizer	None				
Advanced Li	inkageless Controls	None				
High-Turndo	wn Burner	None				
Blow Down	Heat Recovery	None				
QUARTE	RLY LOAD ASSUN	/IPTIONS				
Quarter 1:	Hours Per Day Days Per Week Average Load Fuel	16 6 70% Natural Gas				
Quarter 2:	Hours Per Day Days Per Week Average Load Fuel	16 6 70% Natural Gas				
Quarter 3:	Hours Per Day Days Per Week Average Load Fuel	16 6 70% Natural Gas				
Quarter 4:	Hours Per Day Days Per Week Average Load Fuel	16 6 70% Natural Gas				



FUEL VOLATILITY & LONG-TERM UPWARD TREND





10-Year Cost of Doing Nothing

\$884,471

COST OF DOING NOTHING

Fuel prices have leveled from their peaks over the past year, but we are still plagued with extreme price volatility in fuel commodities. We are averaging around 2.5 years between periods of peak price; this is just enough time for us to forget how painful extreme fuel prices can be.

A long-term upward trend in prices has emerged over the past decade. This long-term trend is almost certain to continue, even if prices are leveling in the short-term. Can you afford the cost of doing nothing and take on the extra risk associated with price volatility?

The good news is that this suggested BOOST plan makes smart financial sense today!



BOOST SUMMARYFINANCIAL ANALYSIS AND ASSUMPTIONS

PROJECT SUMMARY

TOTAL ANNUAL SAVINGS:\$88,447

TOTAL IMPLEMENTATION COST: \$143,780

PAYBACK: 28.0 Months

NPV: \$216,838 **IRR:** 40.7%

Tax Rate: 40.0%

Internal Discount Rate: 10.0%

	PROJECT SUMMARY CASH FLOW											
YEAR	0	1	2	3	4	5	6	7	8	9	10	11
Total Implementation Cost	(\$143,780)											
Annual Incremental Pre-Tax Savings		\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447
Less Depreciation from Boiler 1		(\$14,378)	(\$25,880)	(\$20,704)	(\$16,563)	(\$13,257)	(\$10,597)	(\$9,418)	(\$9,418)	(\$9,432)	(\$9,418)	(\$4,716)
Before Tax Savings		\$74,069	\$62,567	\$67,743	\$71,884	\$75,191	\$77,851	\$79,030	\$79,030	\$79,015	\$79,030	\$83,731
Less Tax		(\$29,628)	(\$25,027)	(\$27,097)	(\$28,753)	(\$30,076)	(\$31,140)	(\$31,612)	(\$31,612)	(\$31,606)	(\$31,612)	(\$33,492)
After Tax Savings		\$44,441	\$37,540	\$40,646	\$43,130	\$45,114	\$46,710	\$47,418	\$47,418	\$47,409	\$47,418	\$50,239
Add Back Depreciations		\$14,378	\$25,880	\$20,704	\$16,563	\$13,257	\$10,597	\$9,418	\$9,418	\$9,432	\$9,418	\$4,716
Net After Tax Cash Flow	(\$143,780)	\$58,819	\$63,420	\$61,350	\$59,694	\$58,371	\$57,307	\$56,835	\$56,835	\$56,841	\$56,835	\$54,955
Cumulative Net After Tax Cash Flow		\$58,819	\$122,240	\$183,590	\$243,284	\$301,654	\$358,961	\$415,797	\$472,632	\$529,473	\$586,308	\$641,263

SENSITIVITY ANALYSIS

The graphics on the previous page identified the long-term upward trend in energy commodity prices which has emerged over the past decade. They also highlighted the market's extreme volatility. When evaluating any Energy Improvement Plan, we should evaluate the financial returns' sensitivity to fuel price changes, not just returns associated with current prices. Such a sensitivity analysis is presented in the table to the right:

		SENSITIVITY ANALYS	is	
	(-15%) DECLINE	CURRENT PRICES	15% INCREASE	30% INCREASE
Annual Savings	\$826,981	\$972,918	\$1,118,856	\$1,264,794
Payback	32.4 Months	28.0 Months	24.9 Months	22.4 Months
IRR	34.7%	40.7%	46.6%	52.3%
NPV	\$169,836	\$216,838	\$263,840	\$310,842



FINANCIAL ANALYSIS AND ASSUMPTIONS

BOILER 1: 1981 CB 600 BHP

BOILER 1 SUMMARY

TOTAL ANNUAL SAVINGS:\$88,447

TOTAL IMPLEMENTATION COST: \$143,780

PAYBACK: 28 Months

NPV: \$216,838 **IRR:** 41%

Tax Rate: 40%

Internal Discount Rate: 10%

					BOILE	R 1 CASH FL	.ow					
YEAR		1	2	3	4	5	6	7	8	9	10	11
Total Implementation Cost	(\$143,780)											
Annual Incremental Pre-Tax Savings		\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447	\$88,447
Less Depreciation: Condensing Economizer		(\$7,943)	(\$14,297)	(\$11,438)	(\$9,150)	(\$7,323)	(\$5,854)	(\$5,203)	(\$5,203)	(\$5,211)	(\$5,203)	(\$2,605)
Less Depreciation: Hawk ICS Controls		(\$4,282)	(\$7,707)	(\$6,166)	(\$4,933)	(\$3,948)	(\$3,156)	(\$2,805)	(\$2,805)	(\$2,809)	(\$2,805)	(\$1,404)
Less Depreciation: HTD Burner Conversion		(\$2,153)	(\$3,876)	(\$3,100)	(\$2,480)	(\$1,985)	(\$1,587)	(\$1,410)	(\$1,410)	(\$1,412)	(\$1,410)	(\$706)
Before Tax Savings		\$74,069	\$62,567	\$67,743	\$71,884	\$75,191	\$77,851	\$79,030	\$79,030	\$79,015	\$79,030	\$83,731
Less Tax		(\$29,628)	(\$25,027)	(\$27,097)	(\$28,753)	(\$30,076)	(\$31,140)	(\$31,612)	(\$31,612)	(\$31,606)	(\$31,612)	(\$33,492)
After Tax Savings		\$44,441	\$37,540	\$40,646	\$43,130	\$45,114	\$46,710	\$47,418	\$47,418	\$47,409	\$47,418	\$50,239
Add Back Depreciations		\$14,378	\$25,880	\$20,704	\$16,563	\$13,257	\$10,597	\$9,418	\$9,418	\$9,432	\$9,418	\$4,716
Net After Tax Cash Flow	(\$143,780)	\$58,819	\$63,420	\$61,350	\$59,694	\$58,371	\$57,307	\$56,835	\$56,835	\$56,841	\$56,835	\$54,955
Cumulative Net After Tax Cash Flow		\$58,819	\$122,240	\$183,590	\$243,284	\$301,654	\$358,961	\$415,797	\$472,632	\$529,473	\$586,308	\$641,263

	BOILER 1 ASSUMPTIONS											
	BOILER ASS	SUMPTIONS	WATER ASSUMPTIONS									
Operating Pressure	Primary Fuel (Price Per Therm)	Backup Fuel (Price Per Gallon)	Current NOx Level	Feedwater Temperature	Makeup Water Temperature	Makeup Percentage						
110 PSI	Natural Gas \$0.62	#2 0il \$0.7	100 ppm / 100 ppm	220 F	60 F	65%						

QUARTERLY LOAD ASSUMPTIONS (Total Operating Hours Per Year: 5008)											
	QUART	ER 1		QUARTER 2							
Hrs. Per Day	Days Per Week	Ave. Load	Fuel	Hrs. Per Day	Days Per Week	Ave. Load	Fuel				
16	6	70%	Natural Gas	16	6	70%	Natural Gas				
	QUART	ER 3			QUART	ER 4					
Hrs. Per Day	Days Per Week	Ave. Load	Fuel	Hrs. Per Day	Days Per Week	Ave. Load	Fuel				
16	6	70%	Natural Gas	16	6	70%	Natural Gas				

	PROPOSED ENERGY SOLUTIONS											
SOLUTION	PRODUCT COST	INSTALLATION	REBATES	TOTAL COST	ANNUAL SAVINGS							
Condensing Economizer	\$56,736	\$22,694		\$79,430	\$27,065							
Advanced Hawk ICS Controls	\$30,585	\$12,234		\$42,819	\$34,895							
High Turndown Burner Conversion	\$15,379	\$6,152		\$21,531	\$26,487							
TOTAL	\$102,700	\$41,080		\$143,780.00	\$88,447							

ENERGY SAVING SOLUTIONS IN-PLACE

None



FINANCIAL ANALYSIS SOLUTIONS IMPLEMENTED ON BOILER 1

TWO-STAGE CONDENSING ECONOMIZER

TOTAL ANNUAL SAVINGS: \$27,065

PAYBACK: 46.0 Months

NPV: \$42,568 **IRR:** 22.1%

Product Cost: \$56,736 **Installation:** \$22,694

Rebates: \$0

TOTAL COST: \$79,430

Depreciation Period: 10 Years

Tax Rate: 40.0%

Internal Discount Rate: 10.0%

	TWO-STAGE CONDENSING ECONOMIZER CASHFLOW											
YEAR		1	2	3	4	5	6	7	8	9	10	11
Product Cost and Installation	(\$79,430)											
Annual Incremental Pre-Tax Savings		\$27,065	\$27,065	\$27,065	\$27,065	\$27,065	\$27,065	\$27,065	\$27,065	\$27,065	\$27,065	\$27,065
Less Depreciation		(\$7,943)	(\$14,297)	(\$11,438)	(\$9,150)	(\$7,323)	(\$5,854)	(\$5,203)	(\$5,203)	(\$5,211)	(\$5,203)	(\$2,605)
Before Tax Savings		\$19,122	\$12,767	\$15,627	\$17,914	\$19,741	\$21,211	\$21,862	\$21,862	\$21,854	\$21,862	\$24,459
Less Tax		(\$7,649)	(\$5,107)	(\$6,251)	(\$7,166)	(\$7,897)	(\$8,484)	(\$8,745)	(\$8,745)	(\$8,742)	(\$8,745)	(\$9,784)
After Tax Savings		\$11,473	\$7,660	\$9,376	\$10,749	\$11,845	\$12,726	\$13,117	\$13,117	\$13,112	\$13,117	\$14,676
Add Back Depreciations		\$7,943	\$14,297	\$11,438	\$9,150	\$7,323	\$5,854	\$5,203	\$5,203	\$5,211	\$5,203	\$2,605
Net After Tax Cash Flow	(\$79,430)	\$19,416	\$21,958	\$20,814	\$19,899	\$19,168	\$18,580	\$18,320	\$18,320	\$18,323	\$18,320	\$17,281
Cumulative Net After Tax Cash Flow		\$19,416	\$41,374	\$62,188	\$82,087	\$101,255	\$119,836	\$138,156	\$156,475	\$174,799	\$193,118	\$210,399

ADVANCED ICS CONTROL SYSTEM

TOTAL ANNUAL SAVINGS: \$34,895

PAYBACK: 22.0 Months

NPV: \$94,883 **IRR:** 53.3%

Product Cost: \$30,585 **Installation:** \$12,234

Rebates: \$0

TOTAL COST: \$42,819

Depreciation Period: 10 Years

Tax Rate: 40.0%

Internal Discount Rate: 10.0%

ADVANCED ICS CONTROL SYSTEM CASHFLOW												
YEAR		1	2	3	4	5	6	7	8	9	10	11
Total Product Cost and Installation	(\$42,819)											
Annual Incremental Pre-Tax Savings		\$34,895	\$34,895	\$34,895	\$34,895	\$34,895	\$34,895	\$34,895	\$34,895	\$34,895	\$34,895	\$34,895
Less Depreciation		(\$4,282)	(\$7,707)	(\$6,166)	(\$4,933)	(\$3,948)	(\$3,156)	(\$2,805)	(\$2,805)	(\$2,809)	(\$2,805)	(\$1,404)
Before Tax Savings		\$30,613	\$27,188	\$28,729	\$29,962	\$30,947	\$31,739	\$32,090	\$32,090	\$32,086	\$32,090	\$33,491
Less Tax		(\$12,245)	(\$10,875)	(\$11,492)	(\$11,985)	(\$12,379)	(\$12,696)	(\$12,836)	(\$12,836)	(\$12,834)	(\$12,836)	(\$13,396)
After Tax Savings		\$18,368	\$16,313	\$17,237	\$17,977	\$18,568	\$19,044	\$19,254	\$19,254	\$19,252	\$19,254	\$20,094
Add Back Depreciations		\$4,282	\$7,707	\$6,166	\$4,933	\$3,948	\$3,156	\$2,805	\$2,805	\$2,809	\$2,805	\$1,404
Net After Tax Cash Flow	(\$42,819)	\$22,650	\$24,020	\$23,403	\$22,910	\$22,516	\$22,199	\$22,059	\$22,059	\$22,061	\$22,059	\$21,499
Cumulative Net After Tax Cash Flow		\$22,650	\$46,670	\$70,073	\$92,983	\$115,499	\$137,699	\$159,758	\$181,816	\$203,877	\$225,936	\$247,435



FINANCIAL ANALYSIS SOLUTIONS IMPLEMENTED ON BOILER 1

HIGH TURNDOWN BURNER CONVERSION

TOTAL ANNUAL SAVINGS: \$26,487

PAYBACK: 15.0 Months

NPV: \$79,387 **IRR:** 78.7%

Product Cost: \$15,379 **Installation:** \$6,152

Rebates: \$0

TOTAL COST: \$21,531

Depreciation Period: 10 Years

Tax Rate: 40.0%

Internal Discount Rate: 10.0%

HIGH TURNDOWN BURNER CONVERSION CASHFLOW												
YEAR		1	2	3	4	5	6	7	8	9	10	11
Product Cost and Installation	(\$21,531)											
Annual Incremental Pre-Tax Savings		\$26,487	\$26,487	\$26,487	\$26,487	\$26,487	\$26,487	\$26,487	\$26,487	\$26,487	\$26,487	\$26,487
Less Depreciation		(\$2,153)	(\$3,876)	(\$3,100)	(\$2,480)	(\$1,985)	(\$1,587)	(\$1,410)	(\$1,410)	(\$1,412)	(\$1,410)	(\$706)
Before Tax Savings		\$24,334	\$22,612	\$23,387	\$24,007	\$24,502	\$24,901	\$25,077	\$25,077	\$25,075	\$25,077	\$25,781
Less Tax		(\$9,734)	(\$9,045)	(\$9,355)	(\$9,603)	(\$9,801)	(\$9,960)	(\$10,031)	(\$10,031)	(\$10,030)	(\$10,031)	(\$10,312)
After Tax Savings		\$14,601	\$13,567	\$14,032	\$14,404	\$14,701	\$14,940	\$15,046	\$15,046	\$15,045	\$15,046	\$15,469
Add Back Depreciations		\$2,153	\$3,876	\$3,100	\$2,480	\$1,985	\$1,587	\$1,410	\$1,410	\$1,412	\$1,410	\$706
Net After Tax Cash Flow	(\$21,531)	\$16,754	\$17,443	\$17,133	\$16,885	\$16,686	\$16,527	\$16,457	\$16,457	\$16,457	\$16,457	\$16,175
Cumulative Net After Tax Cash Flow		\$16,754	\$34,196	\$51,329	\$68,213	\$84,900	\$101,427	\$117,884	\$134,340	\$150,797	\$167,254	\$183,429



17%

Reduction in Carbon Footprint

750

Metric Tons CO2 Reduced

17%

Reduction in NOx

YOUR YEARLY GREENHOUSE GAS REDUCTIONS ARE EQUIVALENT TO:

135 cars not being driven for one year.

105 homes not using electricity for one year.

19212 tree seedlings grown for 10 years.

8 acres of forest preserved from deforestation.

255 tons of waste being recycled.



BOOSTBEFORE AND AFTER

BOILER ROOM IMPROVEMENT PLAN: BEFORE AND AFTER

	CURRENT OPERATING SUMMARY	AFTER IMPROVEMENT PLAN	SAVINGS	CHANGE
Total Energy Cost	\$529,748	\$441,300	\$88,447	16.7%
Total Units of Fuel Natural Gas Oil	854,432 Therms -	711,775 Therms -	142,657 Therms	16.7%
Thermal Efficiency	82.1%	88.7%	6.6%	8%

COMMITTEDTO PROVIDING

HOT WATER AND STEAM BOILER SOLUTIONS WITH THE

HIGHEST EFFICIENCY & LOWEST EMISSIONS



