

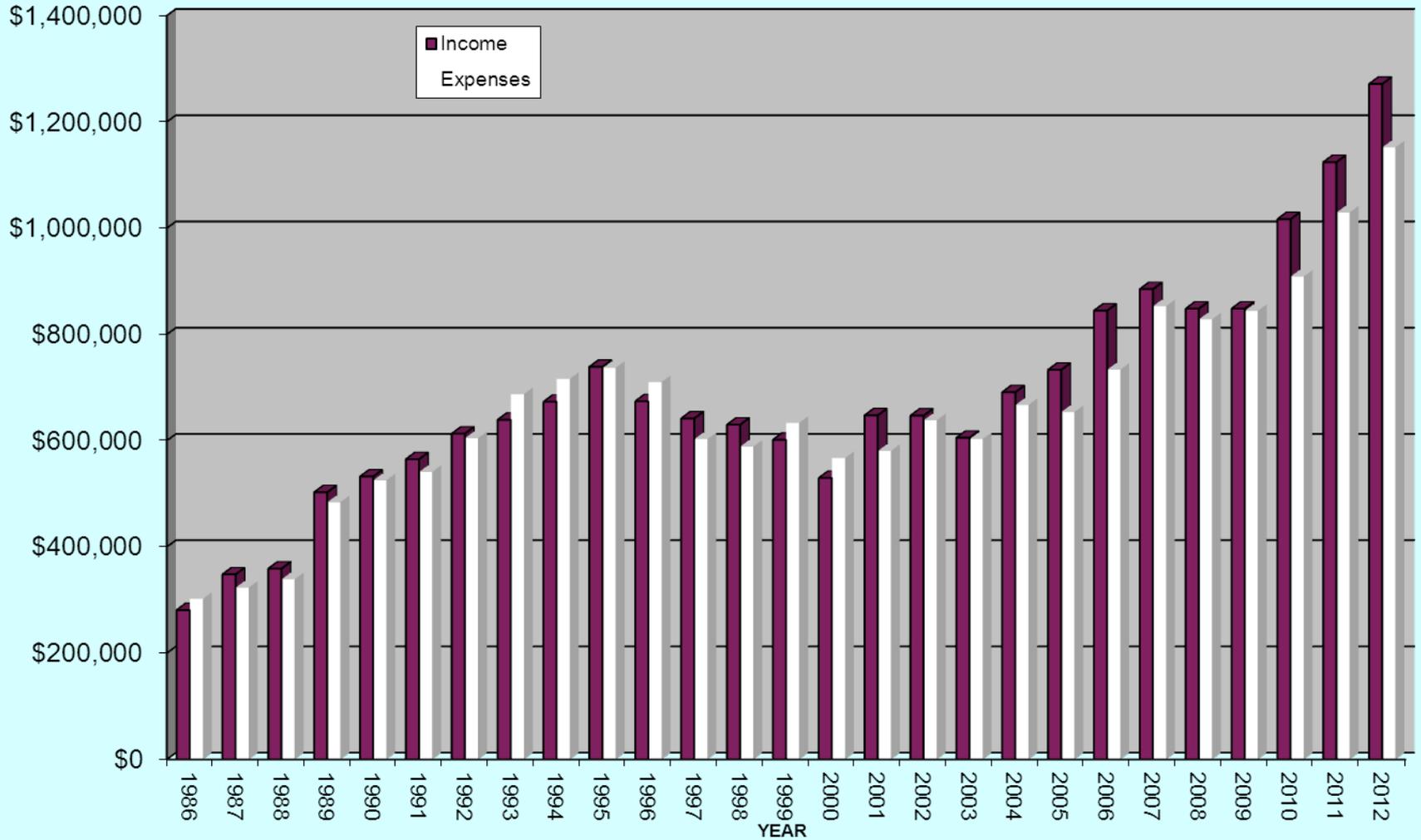
COUNCIL OF INDUSTRIAL BOILER OWNERS

2013 ANNUAL REPORT

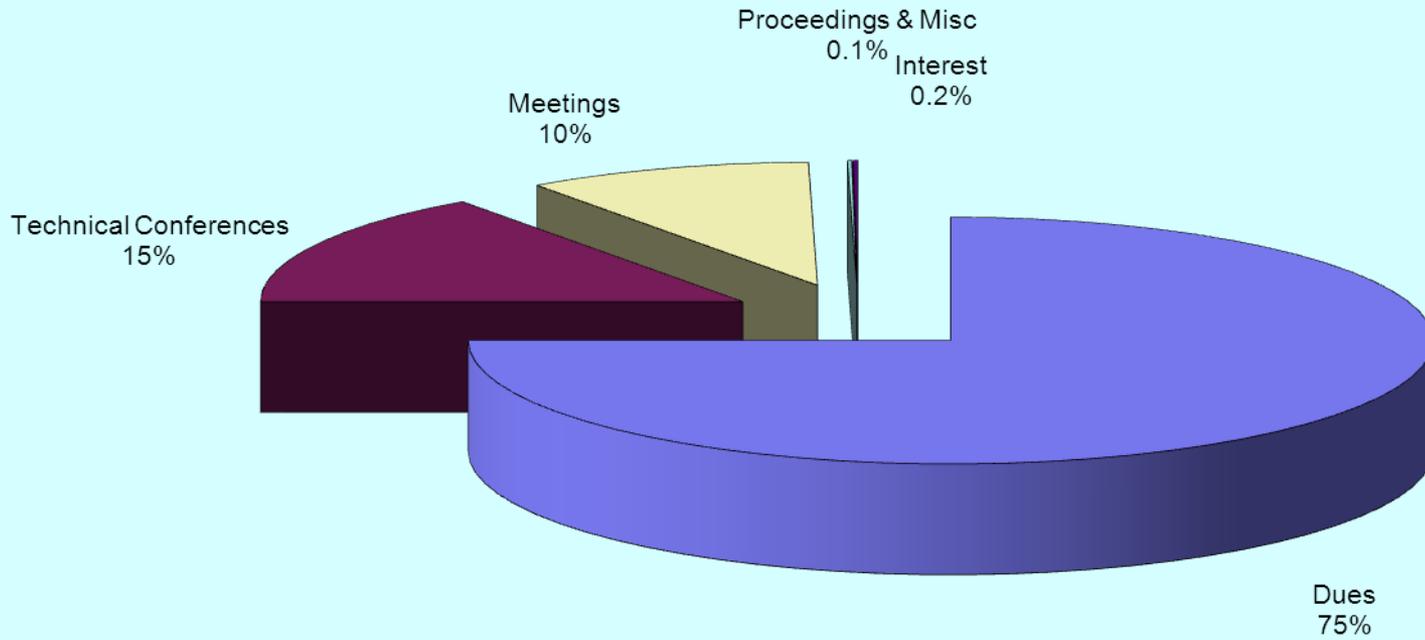


TREASURER'S REPORT

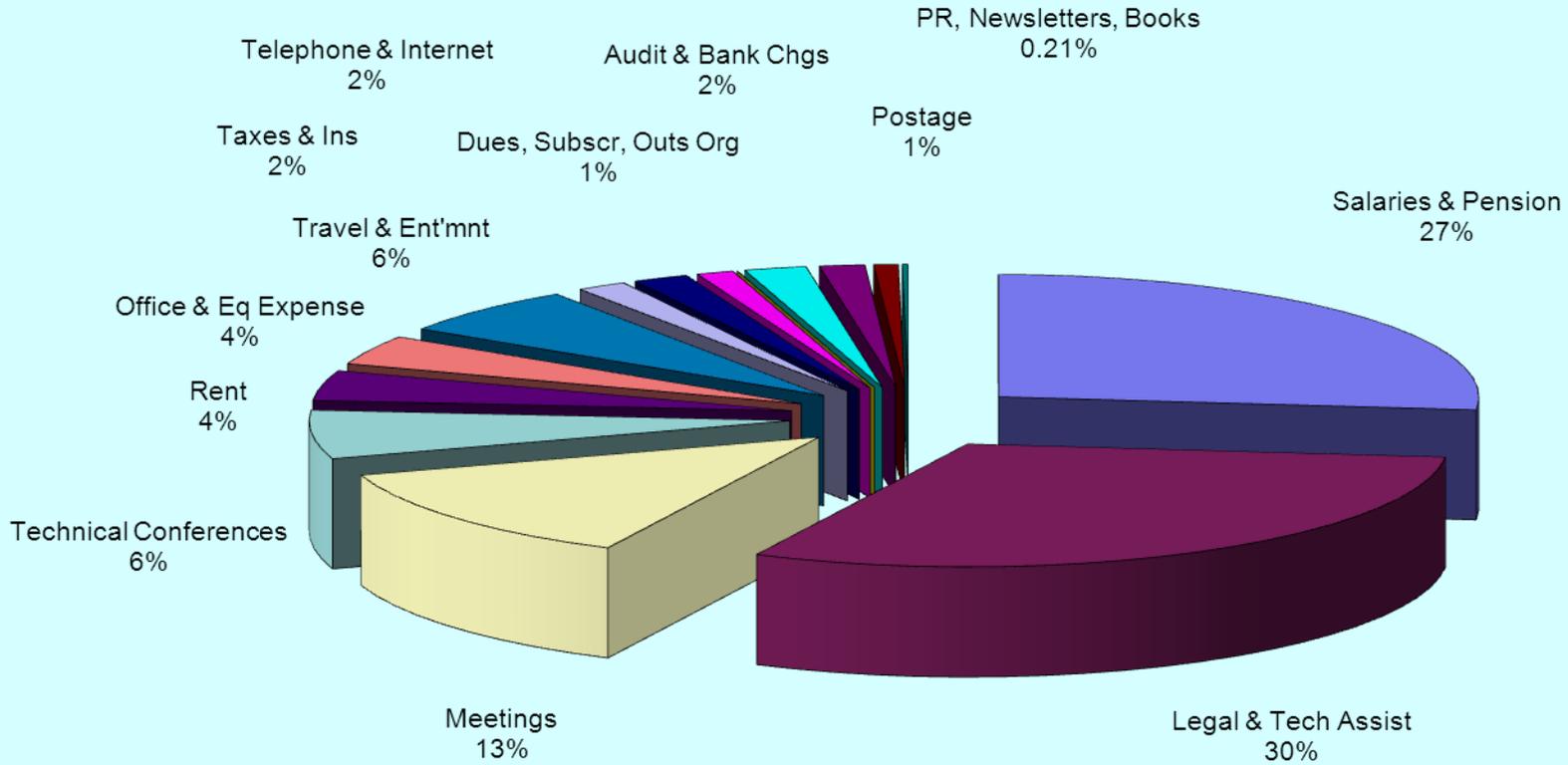
**CIBO TOTAL INCOME & EXPENSES - 2013
ANNUAL REPORT**



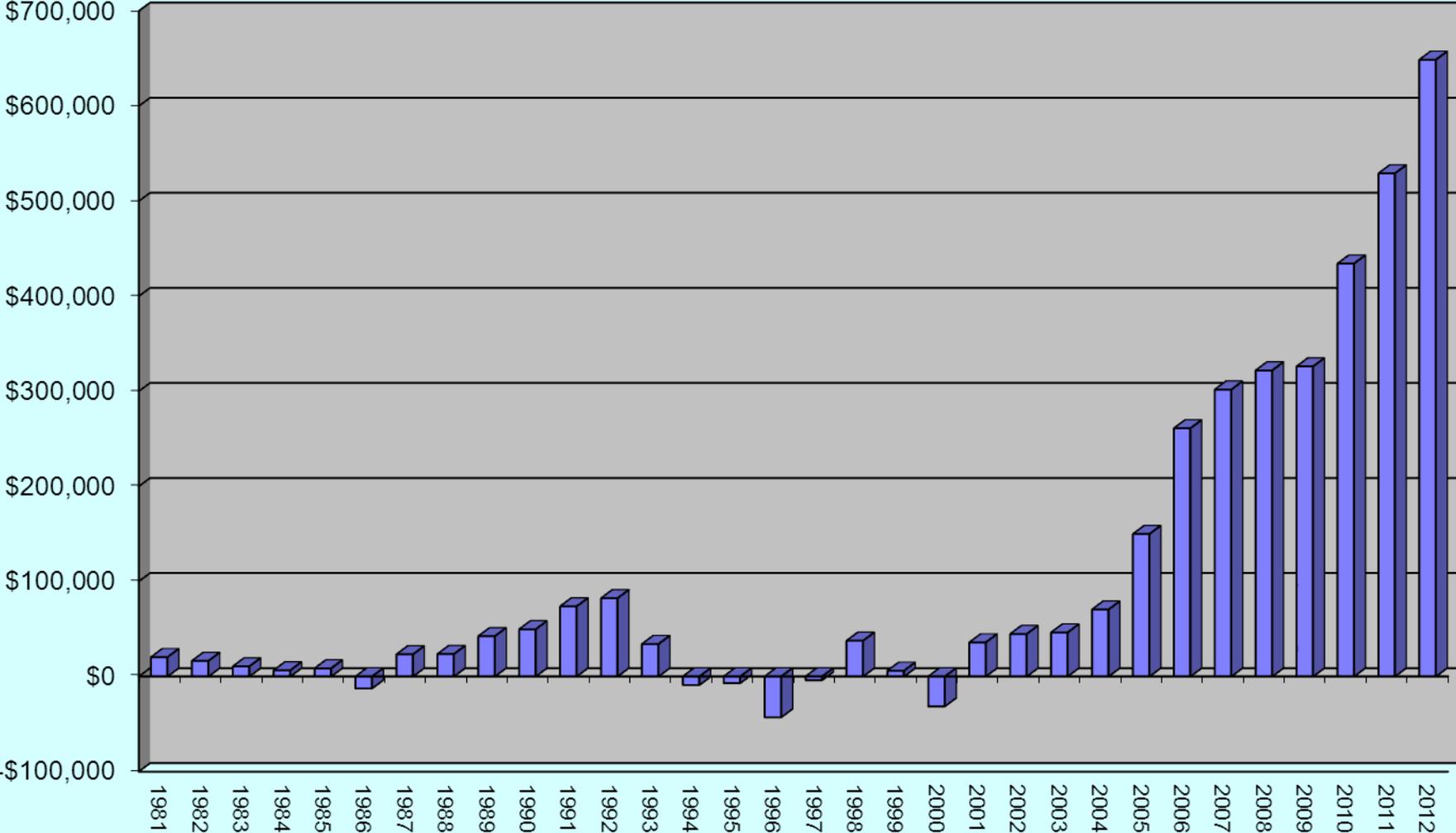
CIBO 2012 INCOME



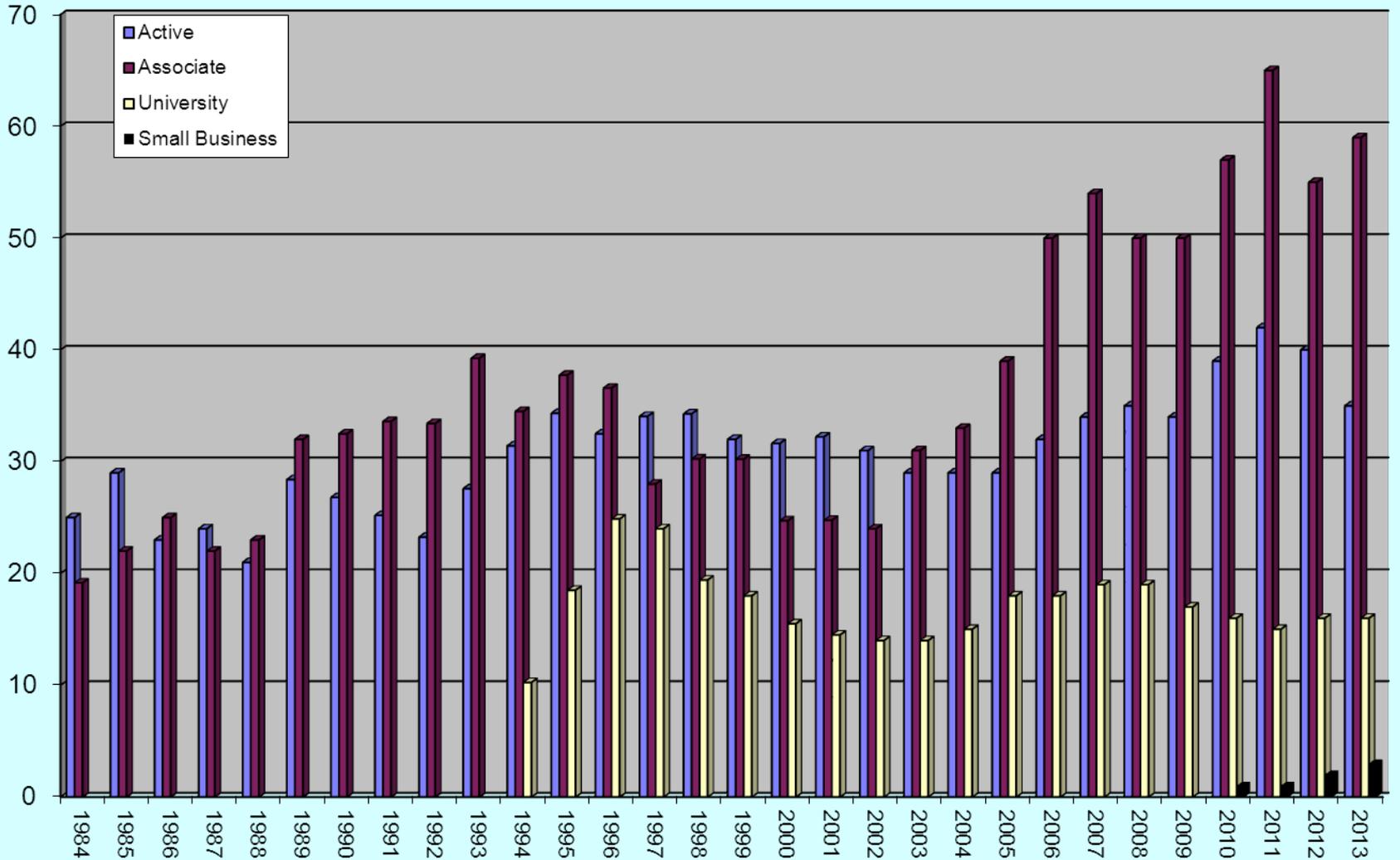
CIBO 2012 EXPENSES



CIBO YEAR-END FUND BALANCE - 2013 ANNUAL REPORT



CIBO MEMBERSHIP - 2013 ANNUAL REPORT



CIBO Annual Meeting - 2013

- Dues continue to provide 75% of the income and cover nearly 75 -80% of expenses.
- Meetings and Conferences provide most of the other 25%. Meetings are budgeted to break even. Conferences provide a surplus. Successful conferences have been key to providing surplus funds over the last 8 years. Adequate conference attendance is important to the budget process as hotels and conference centers want more guarantees in order to host meetings. Hotel costs continue to escalate.
- Dues come from members. Most conference and meeting attendees are members. Therefore, in order to remain a going concern, we need to continually recruit new members. Membership is everyone's concern.

CIBO Annual Meeting - 2013

- In 2011, we agreed to raise the dues level and include the litigation expenses in the budget. We have lost some Associate members the first year, but some Active members last year.
- We should still manage to meet the budget for the year.
- Litigation activities will continue to need funds. We have budgeted for a fairly high level of activity. The number of new regulations is at an all time high. Gas firing will not escape.

CIBO Annual Meeting - 2013

- Goals
 - Membership is still the key to success for our organization.
 - provides 75% of the funds
 - supports the conferences and meetings
 - We need more “Active Members”
 - Active members are the key to attracting other members to CIBO.
 - We have established a new level of membership for the small business community. We now have three small business members.
 - Litigation activity has increased dramatically in the past 4 years. We expect to continue to budget for fairly high levels of activity.