BUILDING A WORLD OF DIFFERENCE

STRATEGIC DIRECTIONS SURVEY RESULTS & CURRENT NATURAL GAS INDUSTRY OUTLOOK

COUNCIL OF INDUSTRIAL BOILER OWNERS (CIBO)

BLACK & VEATCH

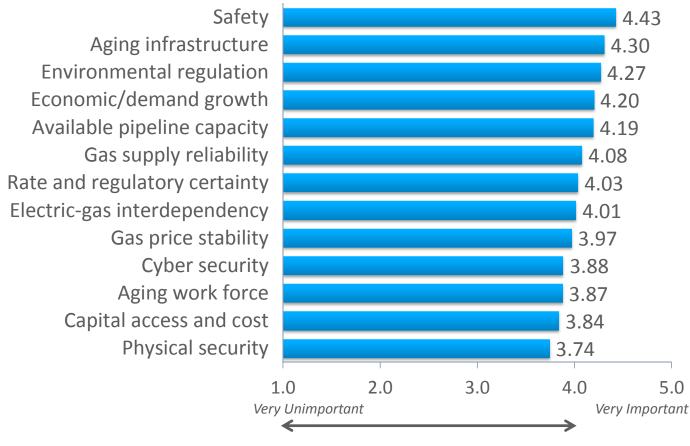


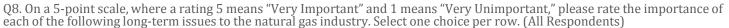
AGENDA

- 2015 Strategic Directions Report: U.S. Natural Gas Industry
- Current Natural Gas Industry Outlook
- Q&A session



IMPORTANCE OF INDUSTRY ISSUES

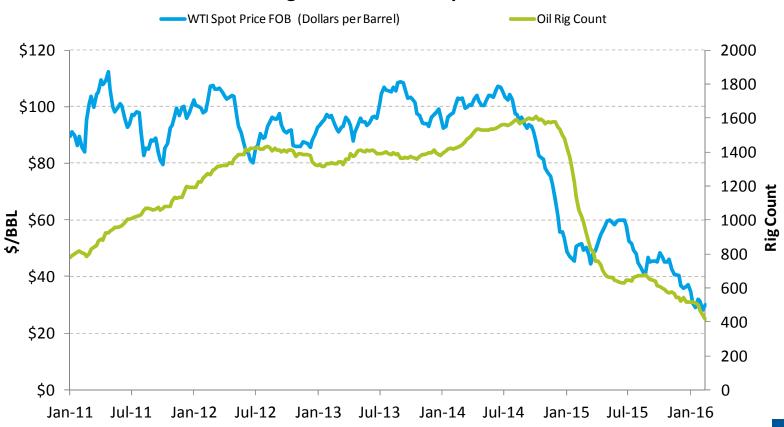






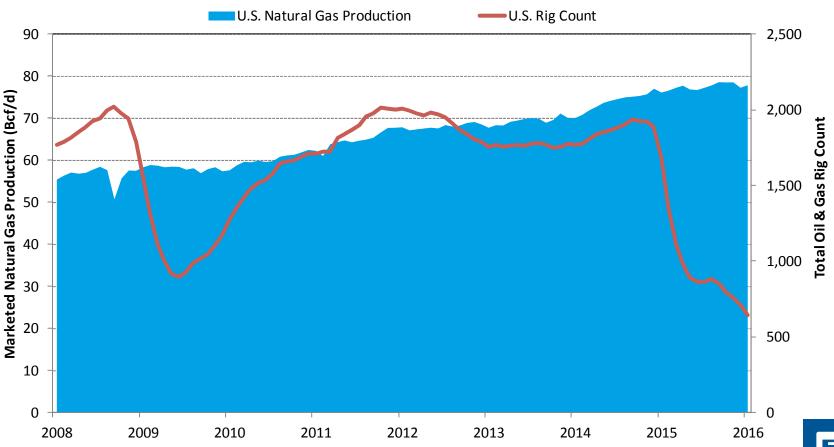
A SIGNIFICANT PULLBACK IN DRILLING ACTIVITY FOLLOWS DEPRESSED OIL PRICES

Oil Rig Count and WTI Spot Price

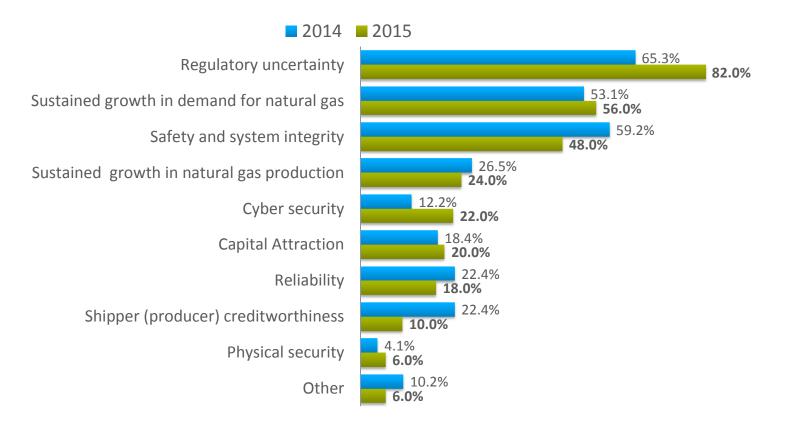


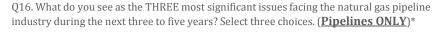
GAS PRODUCTION HAS REMAINED FLAT OVER THE PAST 12 MONTHS

Historical Rig Count vs. Natural Gas Production



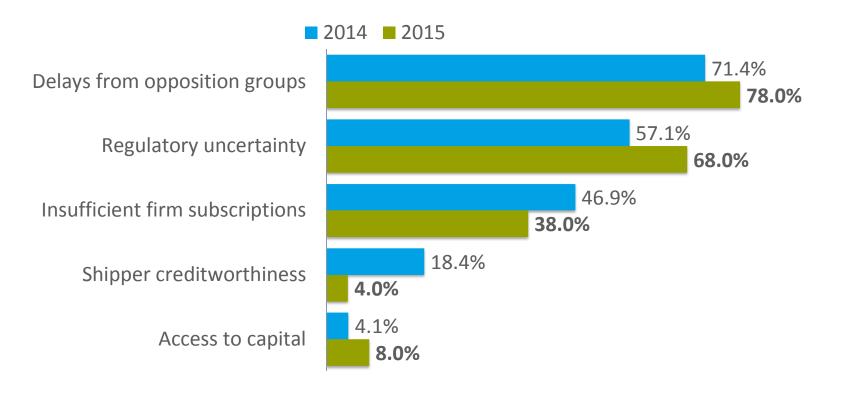
TOP ISSUES FACING THE PIPELINE INDUSTRY OVER THE NEXT THREE TO FIVE YEARS





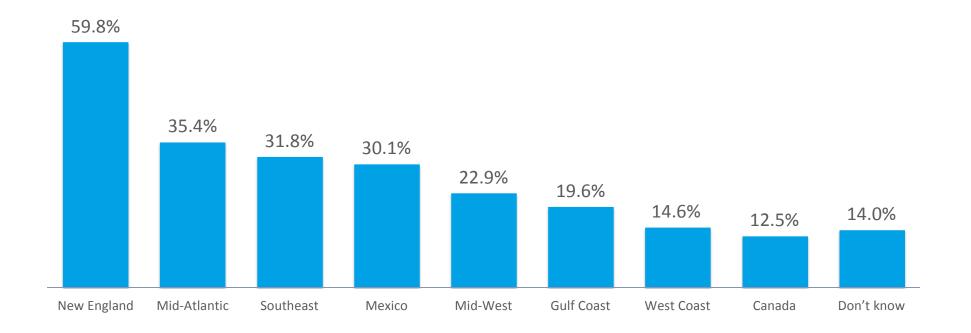


MOST SIGNIFICANT BARRIERS TO THE CONSTRUCTION OF NEW PIPELINES





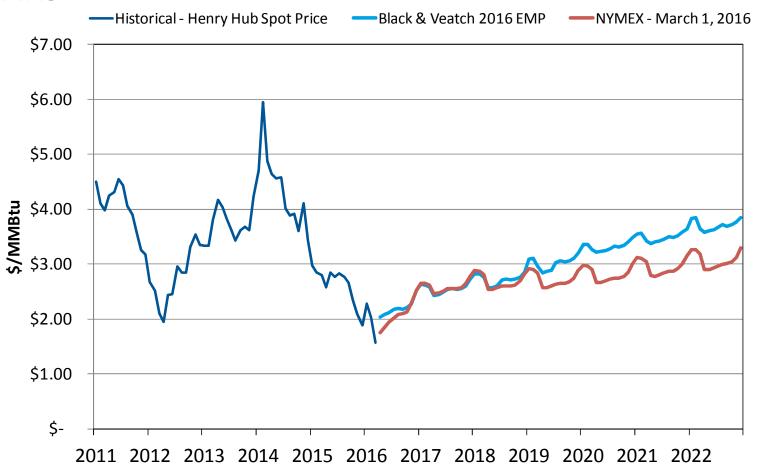
MARKETS IN NEED OF INCREMENTAL PIPELINE CAPACITY OVER NEXT FIVE YEARS



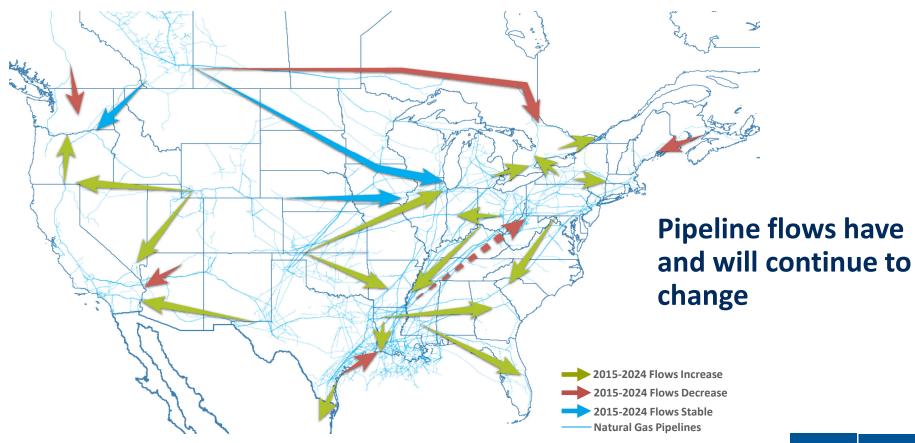




GAS PRICES EXPECTED TO MODERATE OVER THE NEXT FEW YEARS



CHANGING PIPELINE FLOWS WILL CHANGE SUPPLY RELIABILITY AND PIPELINE FLEXIBILITY



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