

THE ARTICLES OF INCORPORATION
OF THE
COUNCIL OF INDUSTRIAL BOILER OWNERS

FIRST:

The name of the corporation is the Council of Industrial Boiler Owners.

SECOND:

The purposes of the Council are to promote the welfare of the owners of hot water production facilities and steam generating facilities; to improve the efficiency, safety and reliability of such facilities; to improve the regulation of the design, construction and use of such facilities: to minimize adverse environmental impacts of such design, construction and use; to conduct with respect to such design, construction, use and regulation, programs of education, research, data collection and communication among the members and with other industries, public officials, labor organizations, environmental interest groups, and others; and to conduct such other activities as are permitted by law for non-stock corporations.

THIRD:

Section 1. A membership of any class may be held by a natural person, a partnership or a corporation, each of which is hereinafter called a "person".

Section 2. Any person may be admitted to membership in the Council as prescribed in the Bylaws of the Council.

Section 3. Membership classes and voting rights of each membership class shall be as contained in the Bylaws of the Council.

FOURTH:

The members of the Executive Committee to the Board of Directors, other than the Executive Director, shall be elected from the active and associate members by the vote of the members as contained in the Bylaws of the Council. The Executive Director shall serve ex officio as a Director.

FIFTH:

The number of initial Directors shall be three. The names and addresses of the persons who are to serve as the initial Directors are:

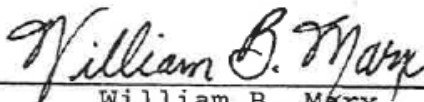
William B. Marx
11222 Silverleaf Drive
Fairfax Station, Virginia 22039

Tobias Anthony
7708 Huntmaster Lane
McLean, Virginia 22101

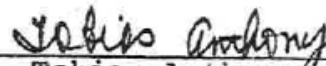
Michael T. Kelley
7425 Hallcrest Drive
McLean, Virginia 22101

SIXTH:

The address of the registered office of the Council is 11222 Silverleaf Drive, Fairfax Station, Virginia, County of Fairfax 22039, and the name of its registered agent at the aforementioned address is William B. Marx, a resident of Virginia and a Director of the Council.



William B. Marx



Tobias Anthony

Dated: *October 4, 1978*



Michael T. Kelley